

Financial Statements Nellie Mae Education Foundation, Inc.

December 31, 2024 and 2023

Financial Statements

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CBIZ CPAs P.C.

53 State Street 17th Floor Boston, MA 02109

P: 617.761.0600 | F: 617.761.0601

Independent Auditors' Report

To the Board of Directors
Nellie Mae Education Foundation, Inc.

Opinion

We have audited the financial statements of Nellie Mae Education Foundation, Inc. (the "Foundation"), which comprise the statements of financial position as of December 31, 2024 and 2023, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of December 31, 2024 and 2023, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for one year after the date that the financial statements are authorized to be issued.



Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

CBIZ CPAs P.C.

Boston, Massachusetts June 25, 2025

Statements of Financial Position

		December 31, 2024 2023 (in thousands)		
Assets				
Cash and cash equivalents Investments Accrued investment income Operating lease right-of-use asset Other assets	\$	1,648 540,150 409 498 334	\$	1,174 517,272 383 291 297
Total assets	\$ <u></u>	543,039	\$_	519,417
Liabilities and Net Assets				
Accounts payable and accrued expenses Operating lease obligation Grants payable	\$	850 468 9,191	\$ _	1,124 378 10,086
Total liabilities		10,509	_	11,588
Net assets without donor restrictions		532,530	_	507,829
Total net assets	_	532,530		507,829
Total liabilities and net assets	\$	543,039	\$_	519,417

Statements of Activities

		Years Ended December 31, 2024 2023 (in thousands)		
Revenues: Interest and dividend income, net of fees Net realized gains on investments Net unrealized gains on investments Grants	\$	4,773 34,851 13,747	\$ - –	3,227 16,738 40,390 200
Total revenues	_	53,371		60,555
Expenses: Program services: Grants awarded, net Program management expenses Total program services Administrative expenses	_ _	21,135 4,488 25,623 3,047		14,645 4,326 18,971 2,870
Total expenses	_	28,670		21,841
Change in net assets without donor restrictions		24,701		38,714
Net assets without donor restrictions, beginning	_	507,829	. <u> </u>	469,115
Net assets without donor restrictions, ending	\$_	532,530	\$_	507,829

Statements of Cash Flows

		Years Ended Decembe 2024 202 (in thousands)			
Cash flows from operating activities:					
Change in net assets without donor restrictions	\$	24,701	\$	38,714	
Adjustments to reconcile change in net assets without					
donor restrictions to net cash used in operating activities:					
Realized gains on investments		(34,851)		(16,738)	
Unrealized gains on investments		(13,747)		(40,390)	
Amortization (accretion) of right-of-use asset - operating leases		(207)		266	
Changes in operating assets and liabilities:		, ,			
Accrued investment income		(26)		25	
Accounts payable and accrued expenses		(274)		(462)	
Other assets		(37)		229	
Grants payable		(895)		(1,693)	
Operating lease obligation	-	90	_	(338)	
Net cash used in operating activities		(25,246)	_	(20,387)	
Cash flows from investing activities:					
Purchases of investments		(206,959)		(164,242)	
Proceeds from sale of investments	-	232,679	_	184,828	
Net cash provided by investing activities	-	25,720	_	20,586	
Net increase in cash and cash equivalents		474		199	
Cash and cash equivalents, beginning	-	1,174	_	975	
Cash and cash equivalents, ending	\$	1,648	\$_	1,174	

Notes to Financial Statements (in thousands)

Note 1 - Nature of Operations and Summary of Significant Accounting Policies

Nellie Mae Education Foundation, Inc. (the "Foundation") is a Massachusetts not-for-profit corporation. The mission of the Foundation is to champion efforts that prioritize community goals that challenge racial inequities and advance excellent, student-centered public education for all New England youth and is operated as a Massachusetts not-for-profit corporation to support educational organizations.

A summary of significant accounting policies consistently applied in the preparation of the financial statements follows:

Financial Statement Presentation

The accompanying financial statements of the Foundation have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP").

Net assets, revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. The Foundation's net assets are currently without donor restrictions and, from time to time, net assets with donor restrictions which are defined as follows:

Net Assets Without Donor Restrictions – Net assets available for general use and not subject to donor restrictions. Net assets without donor restrictions also includes the net investment in fixed assets which amounted to \$192 and \$290 at December 31, 2024 and 2023, respectively, and is included in other assets in the Statements of Financial Position.

Net Assets With Donor Restrictions – Net assets subject to donor-imposed restrictions that may or will be met, either by the passage of time or the events specified by the donor, or which may be perpetual. There are no net assets with donor restrictions at December 31, 2024 or 2023.

Cash and Cash Equivalents

The Foundation considers cash equivalents to include highly liquid instruments that have a maturity of ninety days or less when purchased. Such amounts are carried at cost plus accrued interest. Certain of these accounts have limited deposit insurance while others may not have such insurance. The Foundation utilizes an overnight sweep account with its depository institution with such sweep account purchasing U.S. Treasury obligations and repurchase agreements secured by U.S. Treasury obligations. Cash held by investment managers is considered part of investments given the expectation of near-term reinvestment. The Foundation monitors its exposure associated with cash and cash equivalents and has not experienced any losses in such accounts.

Notes to Financial Statements (in thousands)

Note 1 - Nature of Operations and Summary of Significant Accounting Policies (Continued)

Investments and Fair Value Measurements

The Foundation reports required types of financial instruments in accordance with fair value standards. Investments are carried at fair value on a recurring basis. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. These standards require an entity to maximize the use of observable inputs (such as quoted prices in active markets) and minimize the use of unobservable inputs (such as appraisals or valuation techniques) to determine fair value. Fair value standards allow for certain investments to be valued at the net asset value ("NAV") per share if certain criteria are met. In addition, the fair value standards also require the Foundation to classify and report recurring fair values of financial instruments (but for those measured using NAV which are separately stated) into a three-level hierarchy based on the priority of inputs to the valuation technique as follows:

- Level 1 Quoted prices are available in active markets for identical instruments as of the reporting date. Instruments which are generally included in this category include listed equity and debt securities actively traded on an exchange.
- Level 2 Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies.
- Level 3 Pricing inputs are unobservable for the instrument and include situations where there is little, if any, market activity for the instrument. The inputs into the determination of fair value require significant management judgment or estimation.

In some instances, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such instances, an instrument's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement.

It is possible that redemption rights may be restricted or eliminated by investment managers in the future in accordance with the underlying fund agreements.

Market price is affected by a number of factors, including the type of instrument and the characteristics specific to the instrument, as well as the effects of market, interest and credit risk. Instruments with readily available active quoted prices or for which fair value can be measured from actively quoted prices generally will have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value. It is reasonably possible that change in values of these instruments will occur in the near term and that such changes could materially affect amounts reported in these financial statements.

Notes to Financial Statements (in thousands)

Note 1 - Nature of Operations and Summary of Significant Accounting Policies (Continued)

Revenues

The Foundation primarily generates revenues from investments. Revenues primarily include interest, dividends, and net realized gains (losses) on the sale of investments as well as the net change in fair value of investments held at the end of the year. Interest and dividend income is net of investment management fees. Gains and losses on investments are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law.

Grant Awards

Grant awards are expensed when the grant is awarded and all significant conditions are met. Grants payable represents unpaid amounts associated with grants that have been awarded. Such amounts are generally payable in one year or less. There were no grants made with significant unmet conditions at December 31, 2024 and 2023, therefore grants were determined to be unconditional when made and thus fully recorded as unobligated.

Functional Allocation of Expenses

The costs of providing the various programs and activities and supporting services have been summarized on a functional basis in the Statements of Activities. Certain costs have been allocated among the programs and supporting services benefited based on time and effort percentages.

Income Taxes

The Foundation is organized and operated as an organization generally exempt from taxation under Internal Revenue Code ("IRC") Section 501(c)(3). Given the limited taxable activities of the Foundation, management has concluded that disclosures related to tax provisions are not necessary.

Pursuant to its Articles of Organization, the Foundation operates exclusively for the benefit of, and to promote the charitable and educational purposes of, educational organizations, including universities, colleges, secondary schools, elementary schools, and other educational organizations which are described in IRC Section 501(c)(3) and which are not private foundations as described in IRC Section 509(a).

The Foundation's activities include making grants to the public charities it supports and providing services to those organizations. A majority of the Foundation's directors are representatives of organizations that would be eligible to receive support from the Foundation. In certain cases, grants are made to organizations with which officers and directors are affiliated. In this case, the Foundation operates to support many of the non-profit organizations which are represented on the Foundation's board and grants are made on a regular basis by the Foundation to those supported organizations consistent with its status as a supporting organization. The Foundation has a conflict-of-interest policy to prevent any officer or director from receiving any economic benefit from any grant or grant payment made by the Foundation. In addition, the committee that nominates board members is composed entirely of directors who are also officers, directors, key employees or persons serving in a leadership role in public charities that would be eligible to receive support from the Foundation. All directors recuse themselves during votes that would grant monies to their respective organizations.

Notes to Financial Statements (in thousands)

Note 1 - Nature of Operations and Summary of Significant Accounting Policies (Continued)

Uncertain Tax Positions

The Foundation accounts for the effect of any uncertain tax positions based on a "more likely than not" threshold to the recognition of the tax positions being sustained based on the technical merits of the position under scrutiny by the applicable taxing authority. If a tax position or positions are deemed to result in uncertainties of those positions, the unrecognized tax benefit is estimated based on a "cumulative probability assessment" that aggregates the estimated tax liability for all uncertain tax positions. Interest and penalties assessed, if any, are accrued as income tax expense.

The Foundation has identified its tax status as a tax exempt entity and its determinations as to its income being related or unrelated as its only significant tax positions and has determined that such tax positions do not result in an uncertainty requiring recognition. The Foundation is not currently under examination by any taxing jurisdiction. Federal and state income tax returns are generally open for three years following the date filed.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could vary from those estimates and assumptions.

Leases

The Foundation leases office space under an operating lease arrangement through January 2027 for which expense is recognized on a straight-line basis over the lease term.

Right-of-use ("ROU") assets represent the Foundation's right to use an underlying asset for the lease term and lease liabilities represent the Foundation's obligation to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized at commencement date based on the present value of lease payments over the lease term. As the Foundation's leases do not provide an implicit rate, the Foundation uses a risk-free rate based on the information available at commencement date in determining the present value of lease payments. Given the de minimis nature of the balances, further disclosure is omitted.

Lease expense was approximately \$318 and \$299 for the years ended December 31, 2024 and 2023, respectively.

Reclassifications

Certain reclassifications have been made to the prior year financial statements in order to conform with the current year presentation.

Notes to Financial Statements (in thousands)

Note 1 - Nature of Operations and Summary of Significant Accounting Policies (Continued)

Subsequent Events

The Foundation has evaluated subsequent events through June 25, 2025, the date the financial statements were authorized to be issued and determined that no items required adjustment or disclosure to these statements.

Note 2 - Available Resources and Liquidity

The Foundation regularly monitors liquidity to meet its operating needs and other contractual commitments, while also striving to maximize the investment of its available funds. The Foundation has various sources of liquidity at its disposal, including cash and cash equivalents and investments.

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Foundation considers all expenditures related to its ongoing activities of awarding grants as well as the conduct of services undertaken to support those activities to be general expenditures.

The table below presents financial assets available for general expenditures within one year at December 31 (in thousands):

	2024		2023
Financial assets at year end:			
Cash and cash equivalents	\$ 1,648	\$	1,174
Investments	540,150		517,272
Accrued investment income	 409	_	383
Total financial assets at year end	542,207		518,829
Less amounts not available to be used within one year:			
Illiquid investments	 66,782	_	63,606
Financial assets available to meet			
general expenditures within one year	\$ 475,425	\$	455,223

Notes to Financial Statements (in thousands)

Note 3 - Fair Values of Financial Instruments

The valuation of the Foundation's instruments using the fair value hierarchy consisted of the following at December 31:

	2024					
	7	Investments				
		Measured		11 4		Total
		at NAV		Level 1		Total
Cash equivalents	\$	-	\$	3,992	\$	3,992
Domestic equity funds		75,236		83,163		158,399
Foreign equity funds		74,942		45,081		120,023
Fixed income - U.S. Treasury securities		_		43,740		43,740
Alternative strategies:						
Investment funds - distressed credit		40,527		_		40,527
Investment funds - long/short equity		23,705		-		23,705
Investment fund - multi-strategy		46,224		-		46,224
Investment fund - global fixed income		13,174		-		13,174
Real estate fund		14,374		23,585		37,959
Private commodity		6,401		-		6,401
Private equity		45,855		-		45,855
Natural resources fund-of-funds	_	151				151
	\$_	340,589	\$	199,561	\$_	540,150

Notes to Financial Statements (in thousands)

Note 3 - Fair Values of Financial Instruments (Continued)

	2023					
	7	Investments Measured at NAV		Level 1		Total
Cash equivalents	\$	_	\$	835	\$	835
Domestic equity funds	Ψ	79,141	*	68,514	•	147,655
Foreign equity funds		70,525		52,588		123,113
Fixed income - U.S. Treasury securities		_		48,331		48,331
Alternative strategies:				•		,
Investment funds - distressed credit		36,710		-		36,710
Investment funds - long/short equity		22,916		_		22,916
Investment fund - multi-strategy		41,041		_		41,041
Investment fund - global fixed income		11,657		_		11,657
Real estate fund		13,016		21,307		34,323
Direct real asset - timber		20		-		20
Private commodity		6,446		-		6,446
Private equity		43,723		-		43,723
Natural resources fund-of-funds	_	502		_	_	502
	\$_	325,697	\$_	191,575	\$_	517,272

The redemption frequency of investments is as follows for the year ended December 31, 2024:

Daily	\$ 183,246
Weekly	12,268
Monthly	42,866
Quarterly	128,494
Semi Annual	37,589
Annual	68,905
Illiquid	 66,782
Total	\$ 540,150

Notes to Financial Statements (in thousands)

Note 3 - Fair Values of Financial Instruments (Continued)

Investment activity was as follows for the years ended December 31:

		2024		2023
Investments, at beginning of year \$	\$	517,272 \$	S	480,730
Investment return:				
Interest and dividend income		6,009		4,398
Net realized gains		34,851		16,738
Net unrealized gains		13,747	_	40,390
Net gains on investments		54,607		61,526
Transfer to operations		(30,500)		(24,000)
Management fees and other deductions		(1,229)		(984)
Investments, at end of year \$		540,150	s	517,272

Investment activity in the table above does not include the activity of accrued investment income.

On an annual basis, spending policy guidelines are presented to the Board of Directors for review and acceptance.

Management has no intentions or plans to liquidate any NAV practical expedient investments at other than NAV per share.

Unfunded commitments under various investment vehicles amount to approximately \$38 million at December 31, 2024.

Notes to Financial Statements (in thousands)

Note 4 - Functional Expenses

The tables below present expenses by natural and functional classifications for the years ended December 31:

	_		2024		
	_	Program			
		Services	Administrative		Total
Salaries and wages	\$	1,265	\$ 1,018	\$	2,283
Payroll taxes and benefits		218	146		364
Professional fees for service		3	1,486		1,489
Rent and utilities		191	127		318
Travel and conferences		87	58		145
Office expense		77	53		130
Technology		86	57		143
Insurance		24	16		40
Other expenses		7	7		14
Depreciation and amortization		119	79		198
Grants awarded, net		21,135	-		21,135
Supporting activities	-	2,411	 -	_	2,411
	\$ <u>_</u>	25,623	\$ 3,047	\$_	28,670
			2023		
	_	Program			
		Services	Administrative		Total
Salaries and wages	\$	2,004	\$ 1,492	\$	3,496
Payroll taxes and benefits		562	385		947
Professional fees for service		-	579		579
Rent and utilities		178	122		300
Travel and conferences		65	45		110
Office expense		83	57		140
Technology		83	57		140
Insurance		33	23		56
Other expenses		20	24		44
Depreciation and amortization		125	86		211
Grants awarded, net		14,645	-		14,645
Supporting activities	-	1,173	 -	_	1,173
	\$_	18,971	\$ 2,870	\$_	21,841

Notes to Financial Statements (in thousands)

Note 5 - Retirement Plan

The Foundation sponsors a qualified 401(k) defined contribution plan (the "Plan") for its employees. Employees are eligible to participate in the Plan upon meeting criteria of age, service, and minimum hours of work, among other criteria. Under the Plan, the Foundation makes a contribution of 8% of compensation in addition to matching salary reduction elections by employees on a dollar-for-dollar basis, up to 6% of annual compensation. The Plan also provides for additional employer contributions in certain circumstances. The Foundation's policy is to fund all costs on a current basis. Expenses incurred related to the Plan were \$191 and \$336 for the years ended December 31, 2024 and 2023, respectively.